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## **STANDING COMMITTEE ON ECONOMIC AFFAIRS**

# **CONSOLIDATED REPORT ON THE RESERVE BANK OF FIJI'S 2015 / 2014 ANNUAL REPORTS AND 2014 / 2013 INSURANCE ANNUAL REPORTS**



**PARLIAMENT OF THE REPUBLIC OF FIJI  
Parliamentary Paper No. 85 of 2016**

*September 2016*

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*Published and Printed by the Department of Legislature, Parliament House, SUVA*



## **Review of the Reserve Bank of Fiji's 2015 Annual Report**

## **Review of the Reserve Bank of Fiji's 2014 Annual Report**

## **Review of the Reserve Bank of Fiji's 2014 Insurance Annual Report**

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## **Review of the Reserve Bank of Fiji's 2013 Insurance Annual Report**

Report of the Standing Committee on Economic Affairs

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### **Contents**

|                 |   |
|-----------------|---|
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| Gender Analysis | 2 |
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## RECOMMENDATIONS:

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1. The Economic Affairs Standing Committee has conducted a review of the Reserve Bank of Fiji's Annual Reports for the years 2015/14, and has no matters to bring to the attention of the House. The committee recommends that the House take note of its report.
2. The Economic Affairs Standing Committee has conducted a review of the Reserve Bank of Fiji's Insurance Annual Reports for the years 2014/13, and has no matters to bring to the attention of the House. The committee recommends that the House take note of its report.

## **GENDER ANALYSIS**

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Gender is a critical dimension to parliamentary scrutiny. Standing Order 110 (1) requires committees to consider gender equality and ensure that the impact on both men and women is explored in all matters.

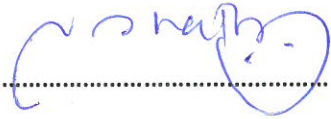
The Committee noted that there was a good gender balance prevalent amongst the staff of the Reserve Bank of Fiji with the Executive Management Team comprising of 50% females and 50% males and the gender ratio between females and males in the middle management being 48% and 52% respectively. Overall, the Bank comprised of 42% female and 58% male staffs.



We, the Members of the Standing Committee on Economic Affairs agree with the contents of this report:



Hon. Lorna Eden  
(Chairperson)



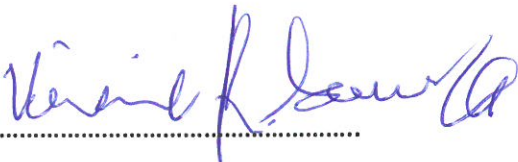
Hon. Vijay Nath  
(Deputy Chairperson)



Hon. Dr. Brij Lal  
(Member)



Hon. Prem Singh  
(Member)



Hon. Viliame Gavoka  
(Member)

Date: 26/9/2016

# APPENDICES

## **1.0 Committee procedure**

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We met on the 20<sup>th</sup> of September to conduct a review of the Reserve Bank of Fiji's 2015/14 Annual Reports as well as its Insurance Annual Reports for the years 2014/13. We heard evidence from the Reserve Bank of Fiji which was represented by the following officials:

- Mr Barry Whiteside – Governor
- Mr Esala Masitabua – Acting Deputy Governor / Chief Manger Financial
- Ms Subrina Hanif – Board Secretary
- Ms Lorraine Seeto – Chief Manger Risk Management and Communications
- Markets
- Mr Razim Buksh – Director Financial Intelligence Unit
- Ms Christina Rokoua – Acting Head of Financial System Development
- Mr Ravi Kamoda – Acting Chief Manger Currency Corporate Services / Manager Currency
- Ms Vilimaina Dakai – Chief Manger Financial Institutions
- Ms Caroline Waqabaca – Chief Manager Economics
- Mr Mervin Singh – Manager Communications
- Mr Viliame Tagilala – Personal Assistant

## **1.1 Committee members**

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The substantive members of the Standing Committee on Economic Affairs are:

- Hon. Lorna Eden (Chairperson)
- Hon. Vijay Nath (Deputy Chairperson)
- Hon. Dr. Brij Lal (Member)
- Hon. Prem Singh (Member)
- Hon. Viliame Gavoka (Member)

During the Standing Committee's meetings, the following alternate membership arose pursuant to Standing Order 115(5):

- Hon. Jilila Kumar (Alternate Member for Hon. Lorna Eden)

## **1.2 Evidence and advice received**

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Information brief on Reserve Bank of Fiji's 2015 and 2014 Annual Reports, prepared by research staff, dated 19<sup>th</sup> September 2016.

Written submission on Reserve Bank of Fiji's 2014/2015 Annual Reports and 2013/2014 Insurance Reports, prepared by Reserve Bank of Fiji, dated 20<sup>th</sup> September 2016.

**WRITTEN SUBMISSION BY RESERVE BANK OF FIJI**

# **RESERVE BANK OF FIJI**



**RESERVE BANK OF FIJI ANNUAL REPORTS      2014 & 2015**  
**RESERVE BANK OF FIJI INSURANCE REPORTS      2013 & 2014**

**PRESENTATION TO STANDING COMMITTEE ON ECONOMIC AFFAIRS**

**20 September 2016**





# RBF Annual Reports

## OUTLINE



Legislated Functions



KPIs



Corporate Statements



AR Layout



Organisation Structure



Governance



Key sections & Outcomes





# Legislated Functions



**Section 4, Reserve Bank of Fiji Act (1983) and Reserve Bank of Fiji (Amendment) Decree (2009)** list the core functions as follows:

- ❖ To regulate the issue of **currency**, and the supply, availability and international exchange of money;
- ❖ To promote **monetary stability**;
- ❖ To promote a **sound financial structure**;
- ❖ To foster credit and exchange conditions conducive to the orderly and **balanced economic development** of our country;
- ❖ To regulate the **insurance industry**; and
- ❖ To regulate the **capital markets and securities industry**.



**Section 153 of the 2013 Constitution of the Republic of Fiji** includes a specific provision on the primary objectives of the Reserve Bank of Fiji



# Key Performance Indicators

*How do we measure success?*

**Price stability** - low inflation

**External stability** - adequate foreign reserves

**Financial system stability** – no failures, low NPLs, prudent management in regulated entities, competition, innovation

**Currency quality** - few counterfeits, clean notes, easily discernible; sufficient stock

**Financial system development** – strategic planning, coordination via Taskforces

**Transfers to Government** - profit and 1/5 of revaluation reserve;

**Capacity building** - on-going upskilling of staff; and

**Facilitate growth** - traditional policies and non-traditional initiatives.



# Corporate Statements

*Align to our core objectives*



**VISION – Leading Fiji to Economic Success**



**MISSION STATEMENTS –**



**Conduct monetary policy to foster economic growth**



**Develop an internationally reputable financial system**



**Enhance our role in the development of the economy**



**Provide proactive and sound advice to Government**



**Disseminate timely and quality information**



**Recruit, develop and retain a professional team**



# Annual Report Layout



**Organisation Structure**



**Corporate Governance**



**Economic Overview**

**Sections by Mission statement**



**Conduct monetary policy to foster economic growth**



**Develop an internationally reputable financial system**



**Enhance our role in the development of the economy**



**Provide proactive and sound advice to Government**



**Disseminate timely and quality information**

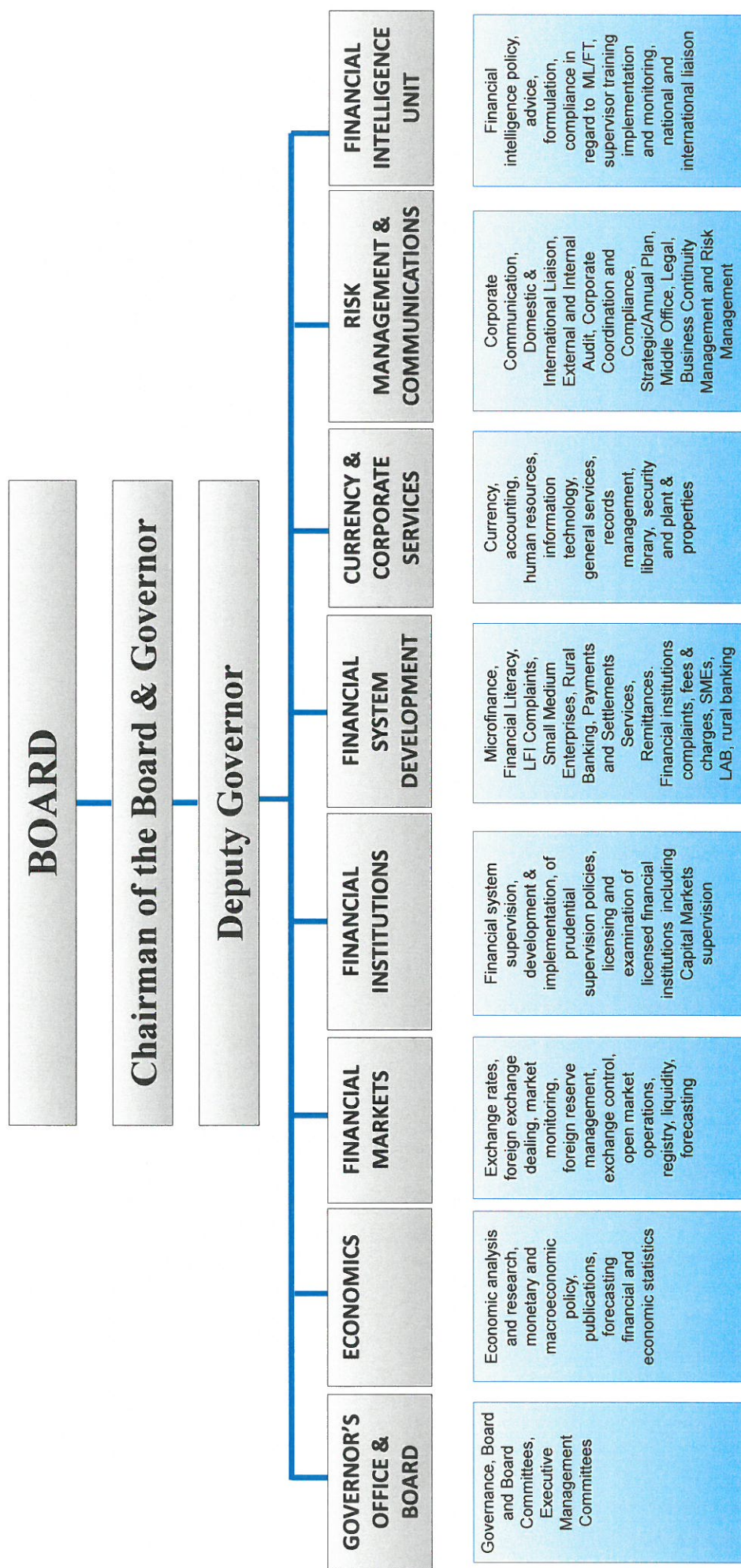


**Recruit, develop and retain a professional team**



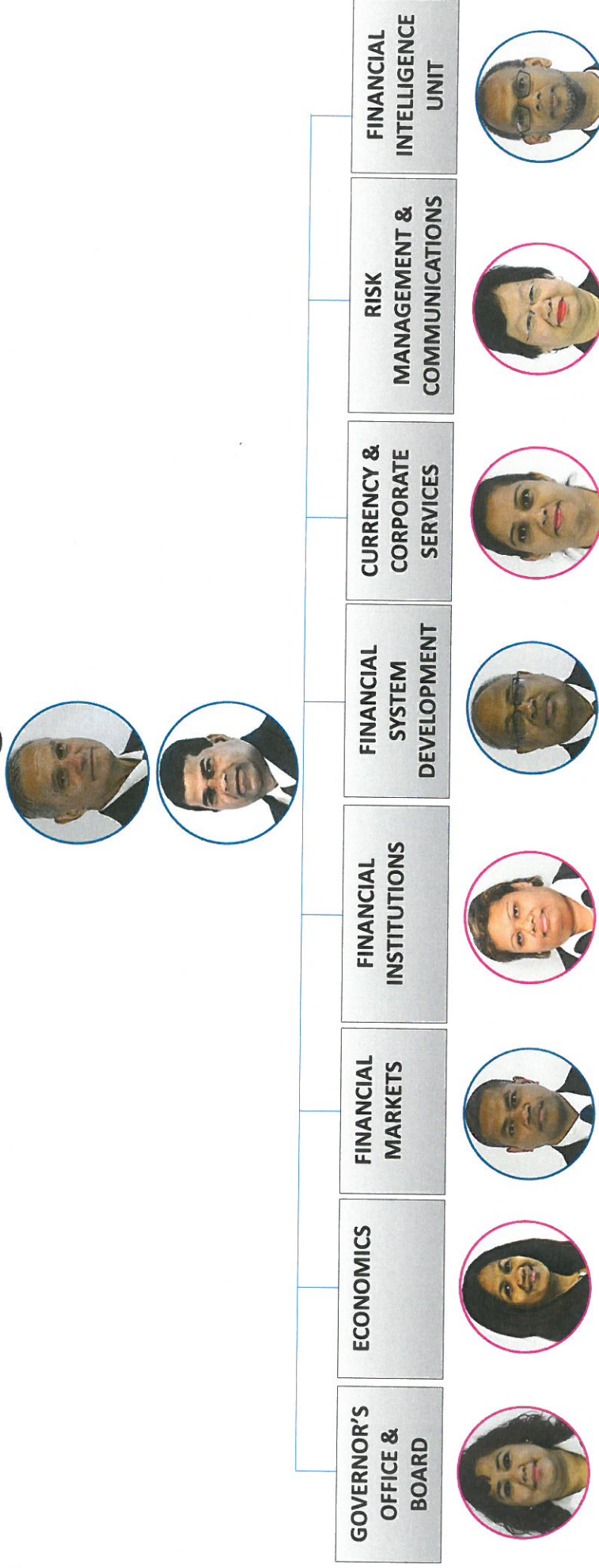
**Financial Statements**

# Organisation Structure





# Executive Management Team



| GENDER               | FEMALE | MALE |
|----------------------|--------|------|
| EXECUTIVE MANAGEMENT | 50%    | 50%  |
| MIDDLE MANAGEMENT    | 48%    | 52%  |
| TOTAL                | 42%    | 58%  |





# Corporate Governance



## Section updates and addresses set up of:



**Board/Board Committees (BARC, BGC)/Meetings**



**Bank management/Policy Committees/Meetings**



**Delegations of Authority**



**Strategic/Annual Planning cycles**



**Risk management/Business Continuity/Business resumption**



# Economic Overview



## Section updates on the international & domestic economy



### Key highlights include:



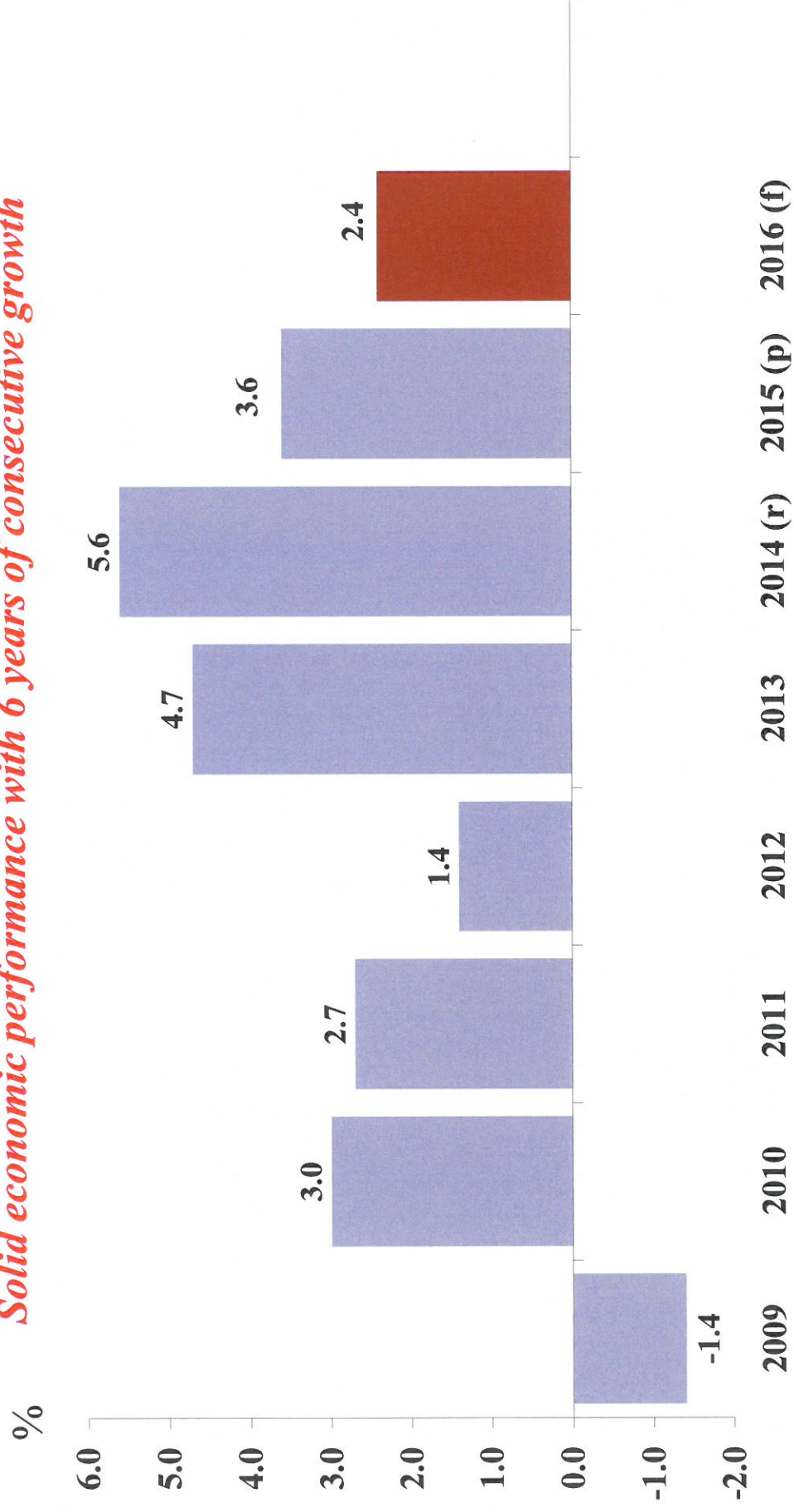
6 years of positive economic growth for Fiji to 2015



5.3% 2014 and 4.2% (r) 2015 (nb. Both numbers recently revised)

# Economic Growth

*Solid economic performance with 6 years of consecutive growth*





**Mission: Conduct monetary policy to foster economic growth**



**Section highlights work towards monetary & external stability**



**Work and KPIs include –**



**Monetary policy formulation**



**Monetary policy implementation**



**Stable & low inflation**



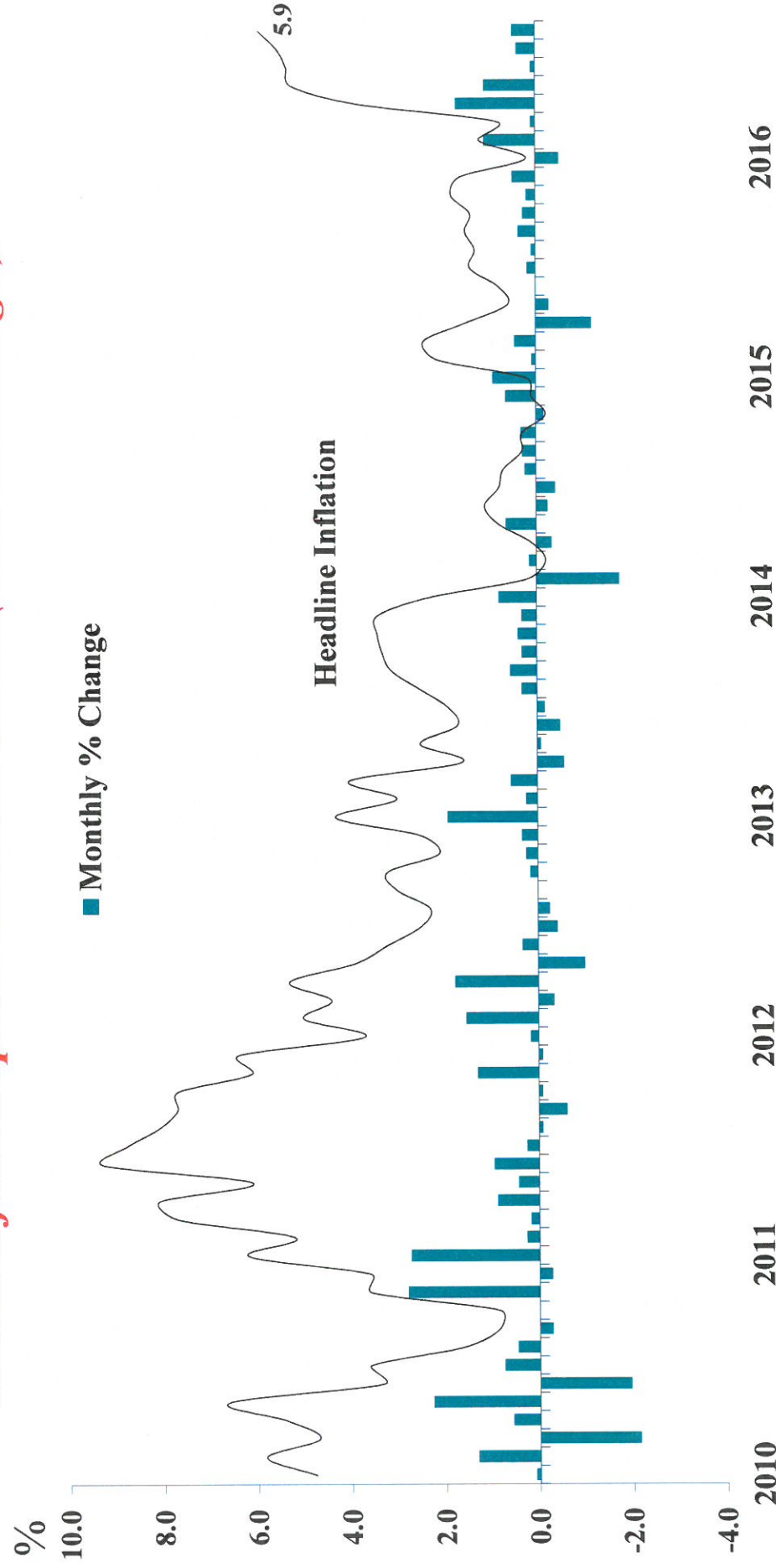
**Maintain an adequate level of foreign reserves**





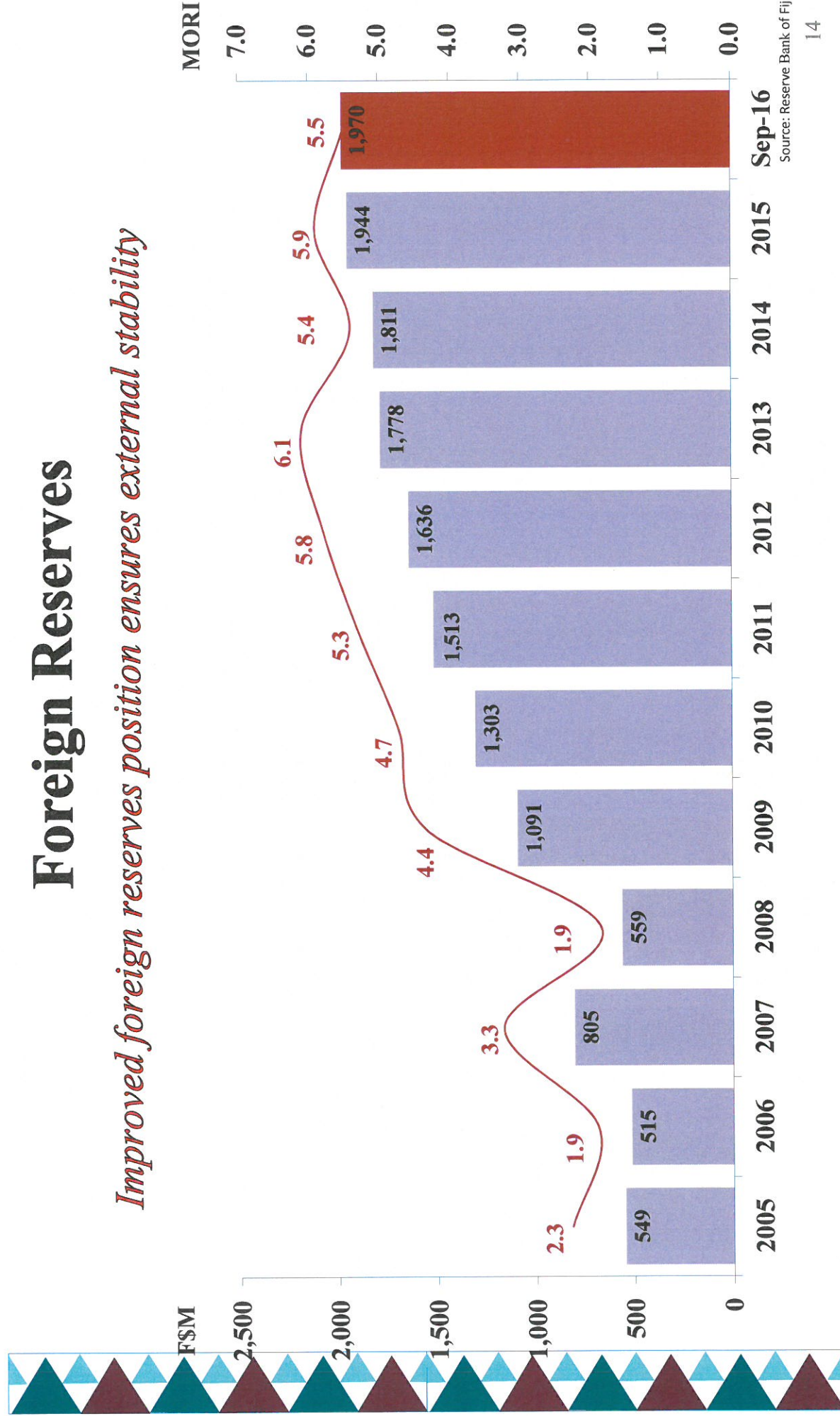
# Inflation

*Recent inflation spike - domestic driven (TCW and Budget)*



# Foreign Reserves

*Improved foreign reserves position ensures external stability*





# **Mission: Develop an internationally reputable financial system**



## **Section highlights work towards financial system stability**



### **Work and KPIs include –**



**Policy development for licensed entities/institutions** (Banks, credit institutions, FX dealers, insurance industry, FNPF, Capital Markets)



**On-site/off-site supervision of all licensed entities/institutions** (Growing & sound financial system, low NPLs, prudent management, competition, innovation)



**AML/CFT policies and supervision** (compliance with FTR Act, STR reporting, Border currency reporting, international standards and liaison)



**Currency issue** (clean notes, few counterfeits, sufficient stocks)

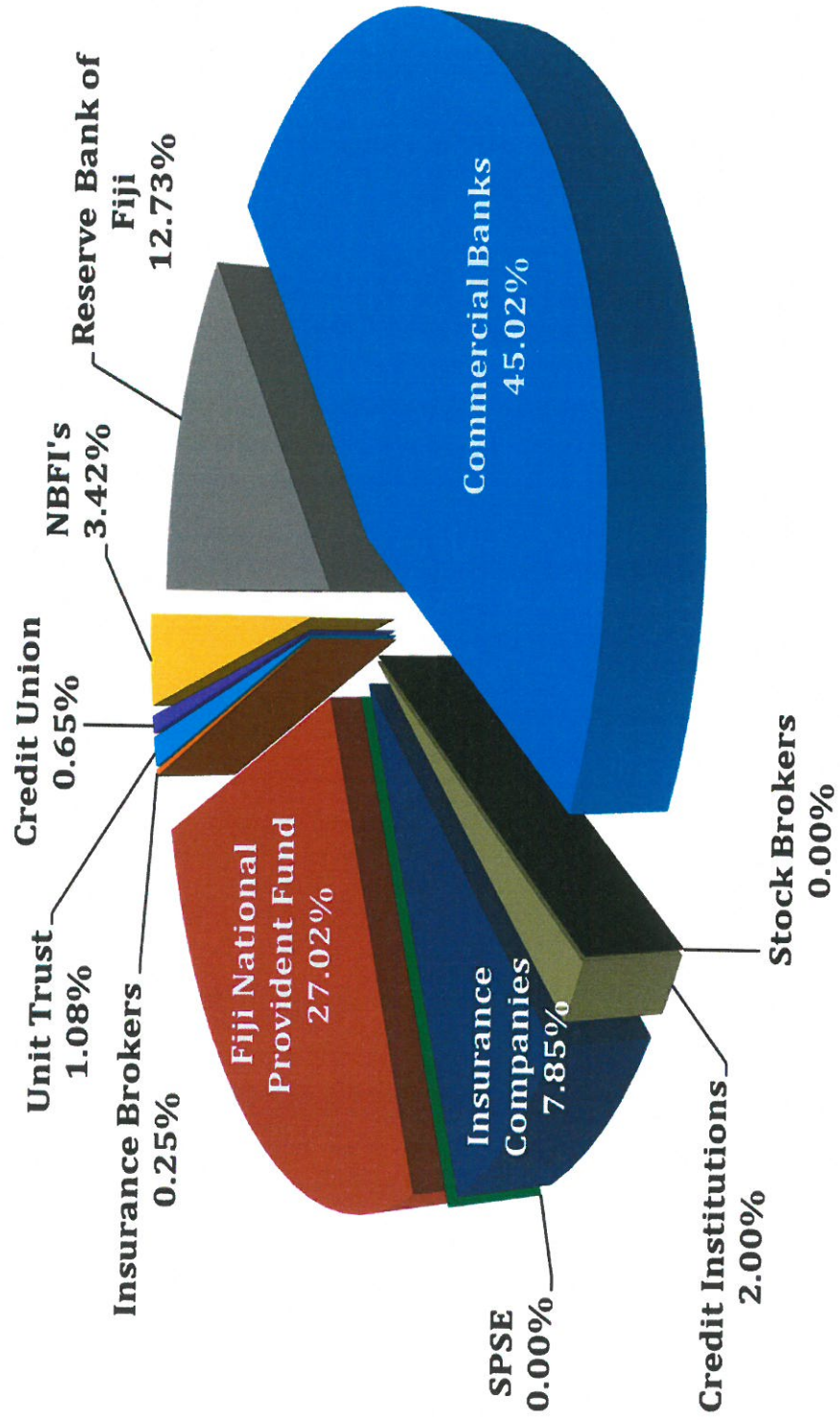


**Effective and efficient Payments and Settlement systems** (timeliness, no downtime)



# Fiji's Financial System

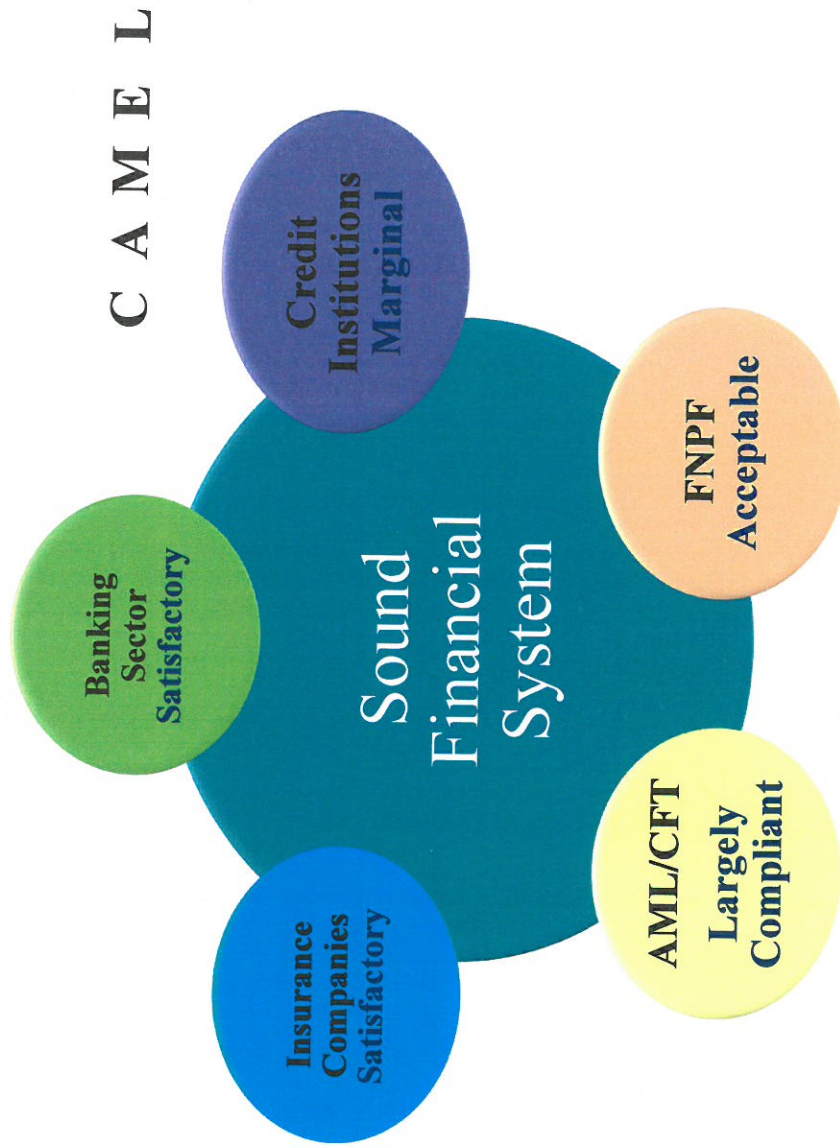
Gross Assets as at June 2016 - \$19.4 billion (\$14.4bn 2014)





# Financial Stability

*Financial System is Sound (2014-2015)*



**F A T F 4 0 T R U S T**

# Currency Issue



- Demands of the public met with high quality notes & coins with upgraded security features;
- Volume of currency in circulation grew by 14.2% in 2015 (Notes +14.9%, Coins +6.0%);
- Cost of currency issued increased by 3.4% in 2015 to \$3.0m;
- All denominations in stock to last until 2020;
- Study on the new \$5 polymer note reveals note life is slightly higher than earlier anticipated;
- Counterfeiting of currency is negligible.



## **Mission: Enhance our role in the development of the economy**

### **Section highlights our non-traditional work to help drive the economy**

#### **Work & facilities includes –**

-  Special loan facilities to help exporters, import substitution, low cost housing
-  SME Guarantee Scheme (2014 – 708 loans/\$41.6m, 2015 -1,133 loans/\$68.5m)
-  Financial inclusion – NFIT/Working Groups/Expositions/Financial literacy/achieve goals from first FI Strategic Plan and Maya commitments/demand side survey/mapping access sites
-  Financial system development plan (2016-2020)
-  Capital markets development plan (2016-2020)





# **Mission: Provide proactive and sound advice to Government**



## **Section highlights our coordination with Government**



### **Work and KPIs include –**



**Macroeconomic Committee (forecasting)**



**Cashflow Technical Committee (Registry services for bond and Tbills)**



**Advice on International USD Bond rollover (2015)**



**Update Minister as required**



**Brief Parliamentary Standing Committees**



**Presentations on the economy as required**



**Join Government Investment roadshows and delegations to international meetings**





## **Mission: Disseminate timely & quality information**



**Section highlights our financial performance, publications, press releases, domestic and international liaison**



### **Work and KPIs include –**



**Budget versus Actual financial outcomes**



**Transfers to Government**



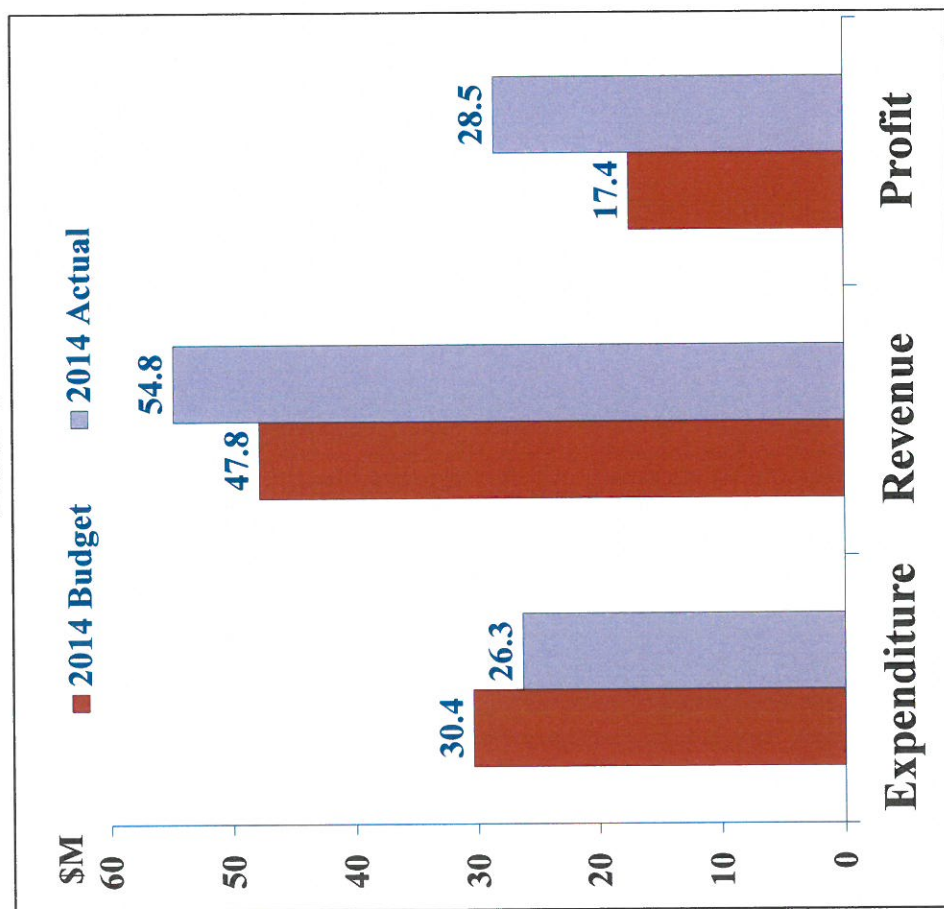
**Timeliness of AR (Report on Operations and Accounts before 31 March – but now 31 October)**



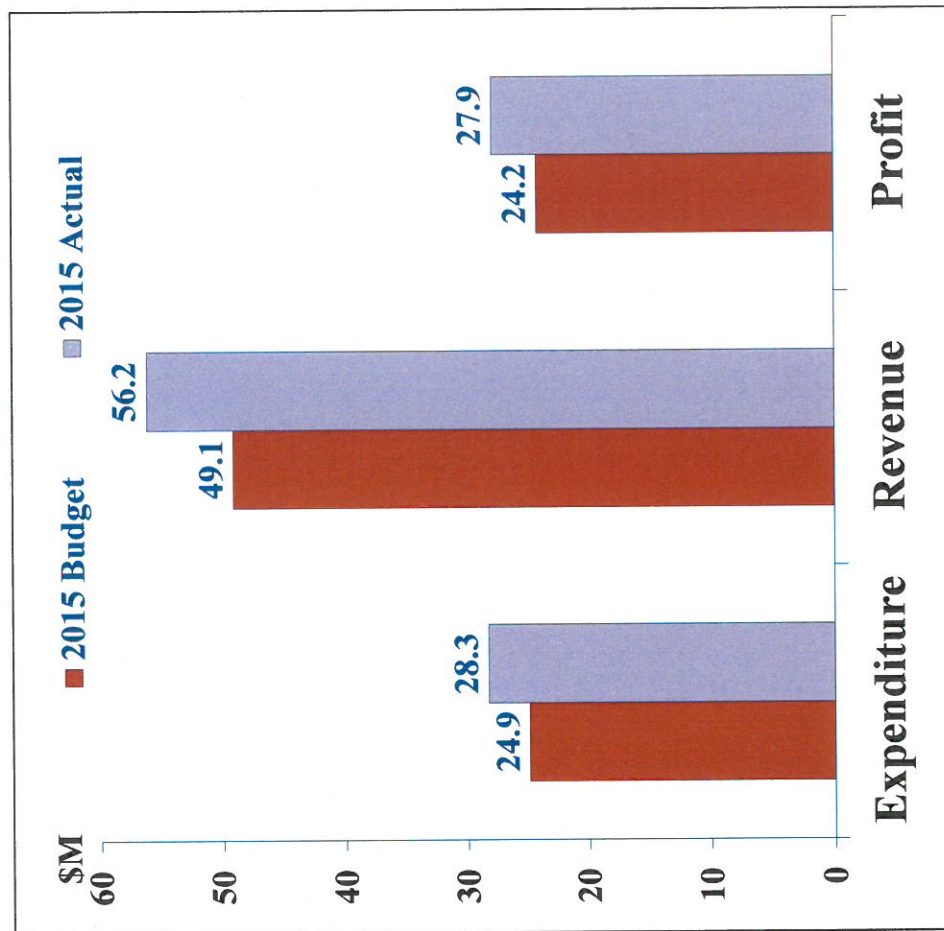
**Attendance at International meetings (IMF/IBRD, ADB, AFL, PFTAC, SEACEN etc)**

# Budget Outcomes

2014



2015





## Profits Transferred to Government

| Year         | Net Profit<br>(\$ Million) | One-fifth balance of<br>Revaluation Reserve Account<br>(\$ Million) | Total<br>(\$ Million) |
|--------------|----------------------------|---------------------------------------------------------------------|-----------------------|
| 2010         | 21.5                       | 17.4                                                                | 38.9                  |
| 2011         | 34.5                       | 13.3                                                                | 47.8                  |
| 2012         | 25.4                       | 10.0                                                                | 35.4                  |
| 2013         | 31.9                       | 8.0                                                                 | 39.9                  |
| 2014         | 28.5                       | 6.7                                                                 | 35.2                  |
| 2015         | 27.9                       | 4.3                                                                 | 32.2                  |
| <b>TOTAL</b> | <b>169.7</b>               | <b>59.7</b>                                                         | <b>229.4</b>          |



**Mission: Develop and retain a professional team**



**Section highlights staff, HR policies, QPM, service recognition**



**Work and KPIs include –**



**Semi-annual performance appraisal interviews for each staff**



**Training needs analysis for each staff (our human capital)**



**Ongoing HR policy review**



# Staff Development – our Human Capital

## Human Resources Strategic Plan (2014 – 2018)

-  Acting capacity;
-  Job rotation;
-  Job enhancement;
-  On the job training;
-  Training opportunities locally and abroad, including secondments;
-  Encourage part-time and full-time studies;
-  Leadership training; and
-  Mentoring program.



# Financial Performance

 Section highlights the Annual Accounts prepared with the assistance of our external auditors in 2014 and 2015, PricewaterhouseCoopers

 Work and KPIs include –

-  2014 & 2015 fiscal years = calendar years (now changed!)
-  Accounts and Operations Report required to be completed and handed to Minister by 31 March (2015 Report and Accounts 1 month early!)
-  SPSE Annual Report Award for 6 straight years to 2015 (recognising transparency and disclosure)

**THANK YOU**



# RESERVE BANK OF FIJI



RESERVE BANK OF FIJI ANNUAL REPORT  
RESERVE BANK OF FIJI INSURANCE REPORT

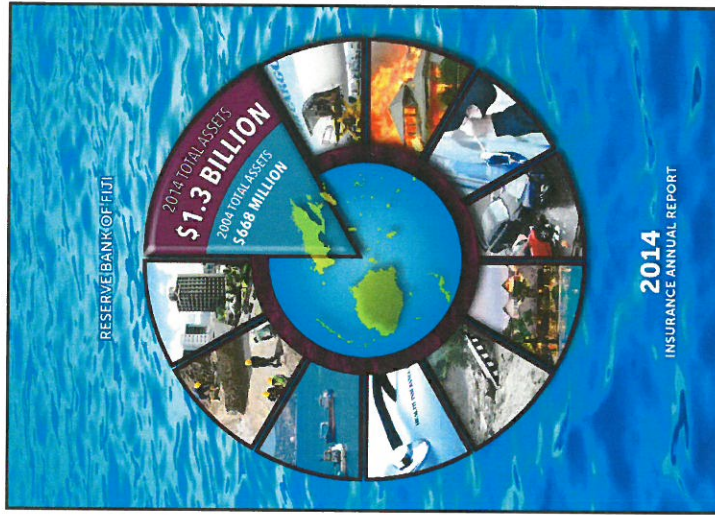
PRESENTATION TO STANDING COMMITTEE ON ECONOMIC AFFAIRS





# INSURANCE ANNUAL REPORT

-  Required under section 165 of the Insurance Act 1998
-  Report has been produced since 1977
-  Annual audited industry statistics required under section 60
  -  Assets
  -  Solvency
  -  Gross Premiums
  -  Claims & Policy Payments
  -  Profitability
-  International Developments
-  Domestic Developments
-  Supervision and Regulation



# IMPORTANCE OF INSURANCE INDUSTRY



## **Risk Transfer Role**

- ❖ Safeguards financial health of individuals, families, communities, businesses, economy.
- ❖ Crucial for individuals to protect themselves against inability to work, for retirement/death and loss of assets.



## **Information Role**

- ❖ Provides an indication of existing risks in an economy and probability of loss.
- ❖ Helps businesses compare risk/return profile of projects and assists therefore in efficient allocation of resources.



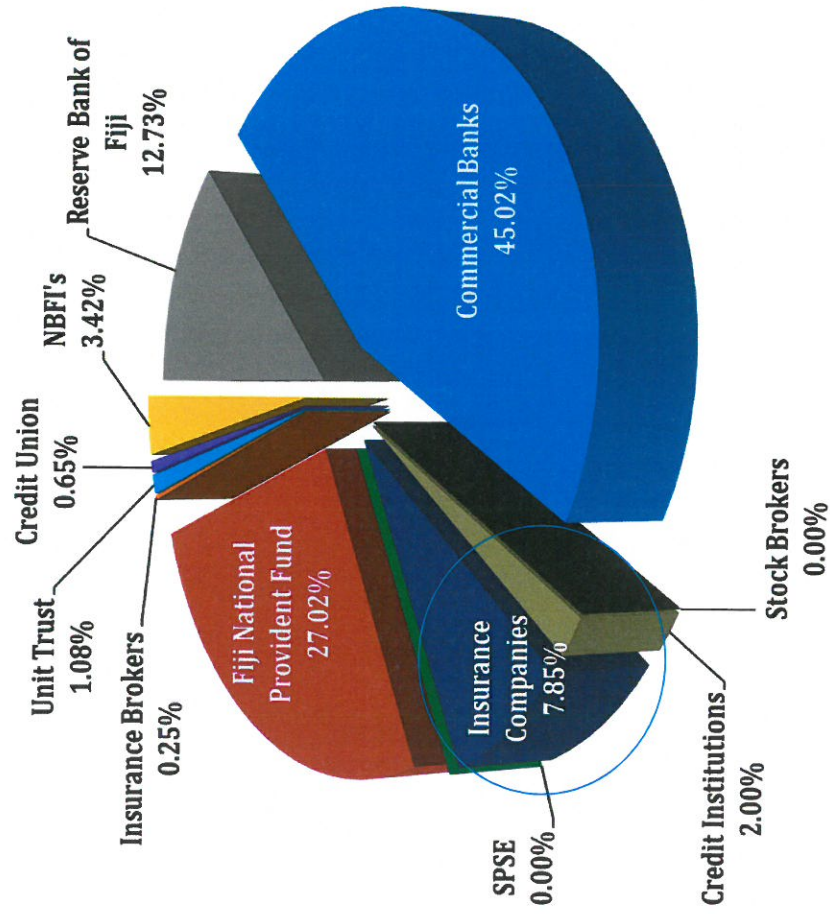
## **Capital Market Role**

- ❖ Act as institutional investors in the economy when insurance companies invest pools of premiums received .
- ❖ Mobilises national savings for productive use.



# FIJI'S INSURANCE INDUSTRY

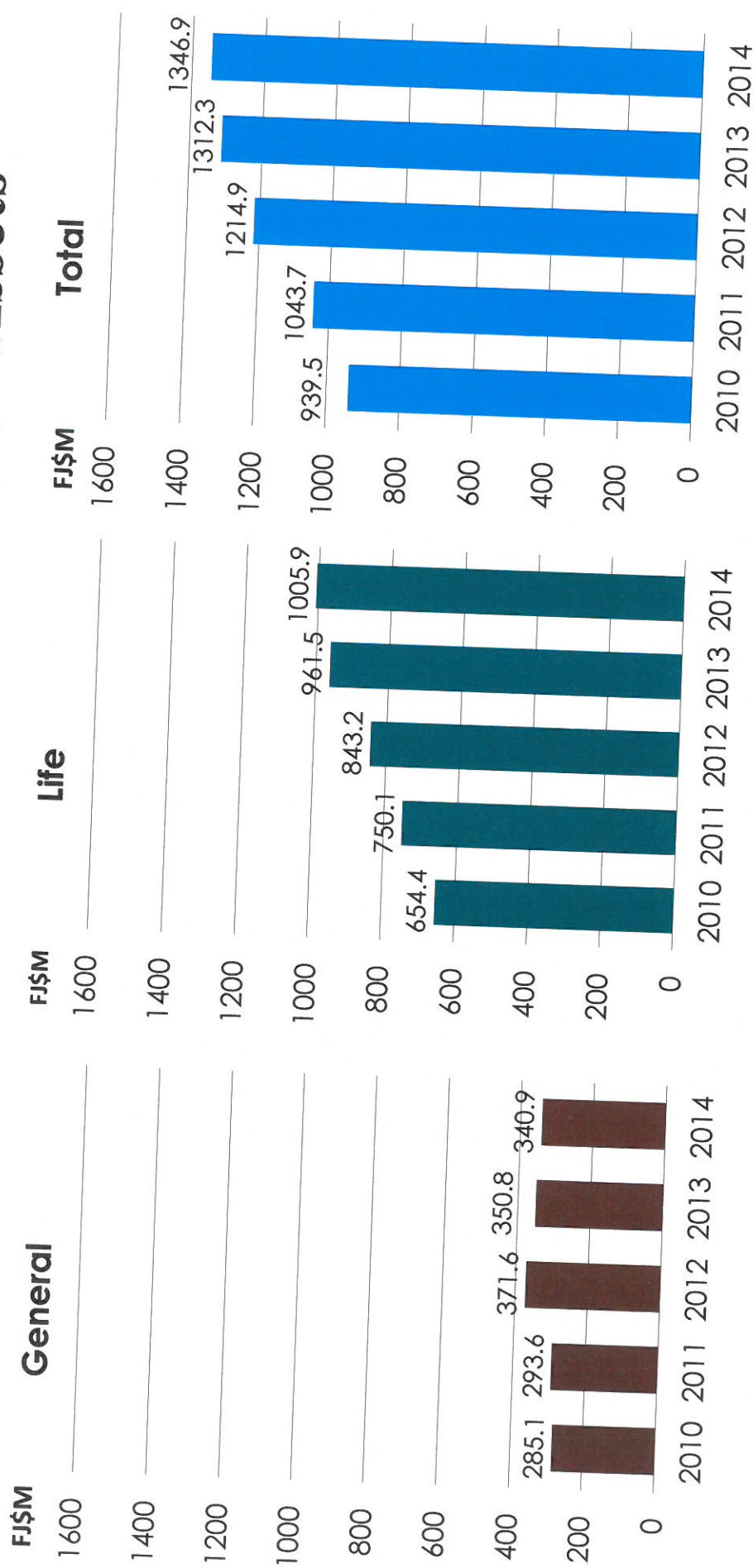
Financial System Assets –June 2016  
\$19.4 billion



Market Share by Net Premiums  
December 2015

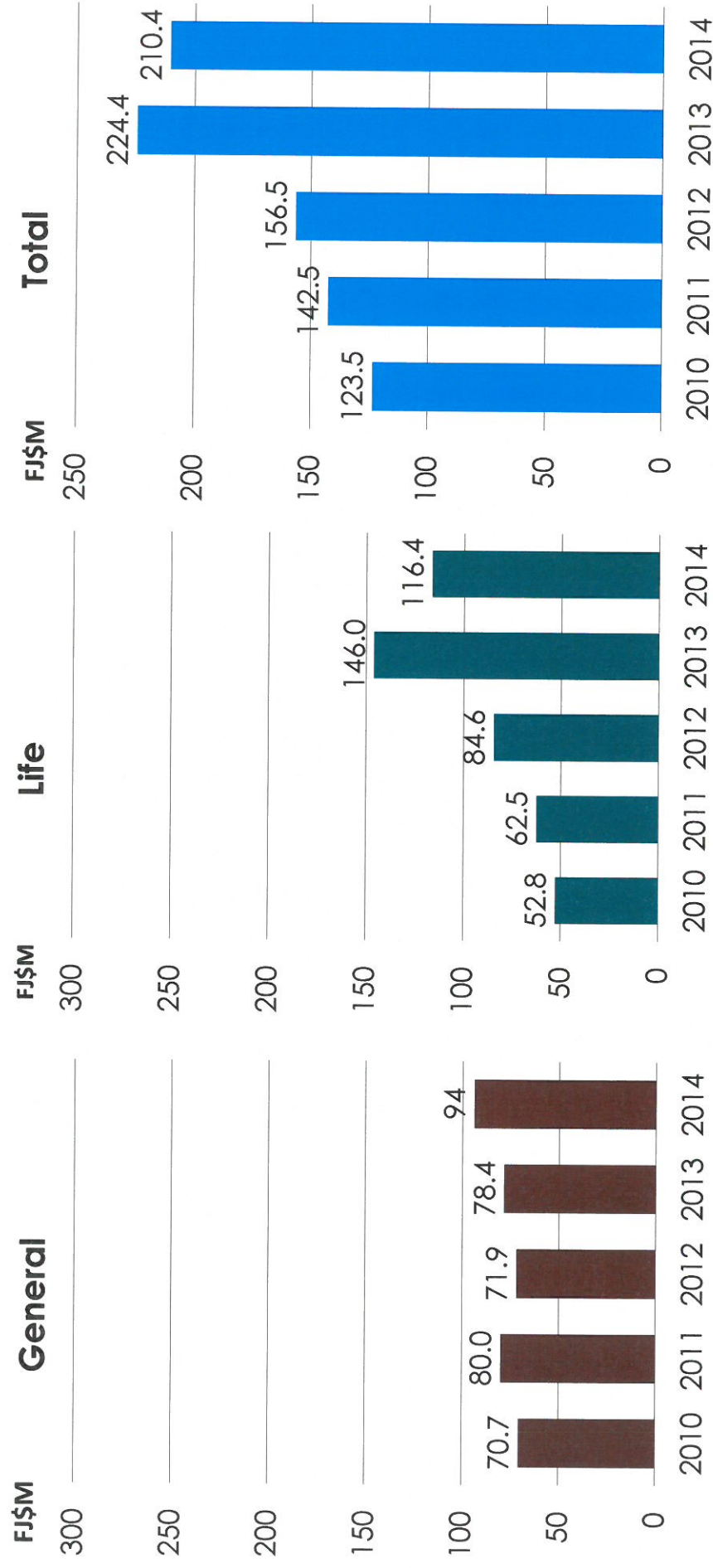
| General Insurers   |  | Market Share |
|--------------------|--|--------------|
| Dominion Insurance |  | 11.9%        |
| BSP Health         |  | 11.0%        |
| FijiCare           |  | 8.9%         |
| New India          |  | 18.8%        |
| QBE Insurance      |  | 17.9%        |
| Sun Insurance      |  | 15.7%        |
| Tower Insurance    |  | 15.9%        |
| Life Insurers      |  | Market Share |
| BSP Life           |  | 47.2%        |
| LICI               |  | 52.8%        |

# KEY SOUNDNESS INDICATORS - Assets





# KEY SOUNDNESS INDICATORS - Solvency

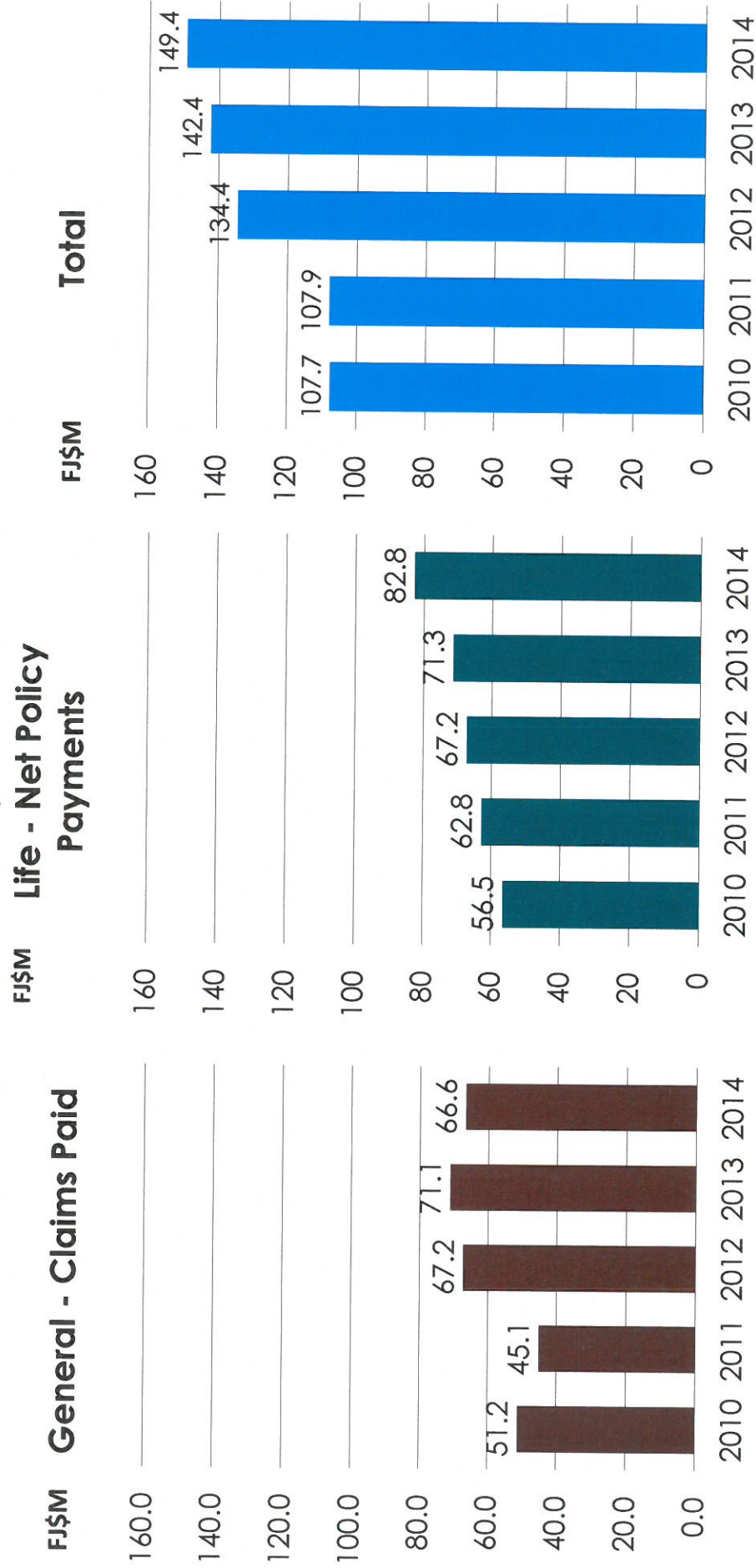


# KEY SOUNDNESS INDICATORS – Gross Premium



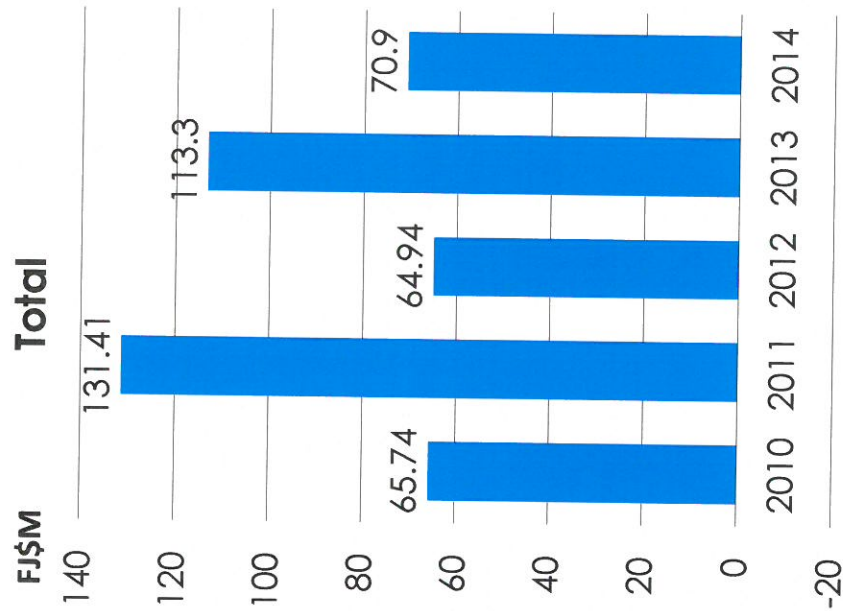
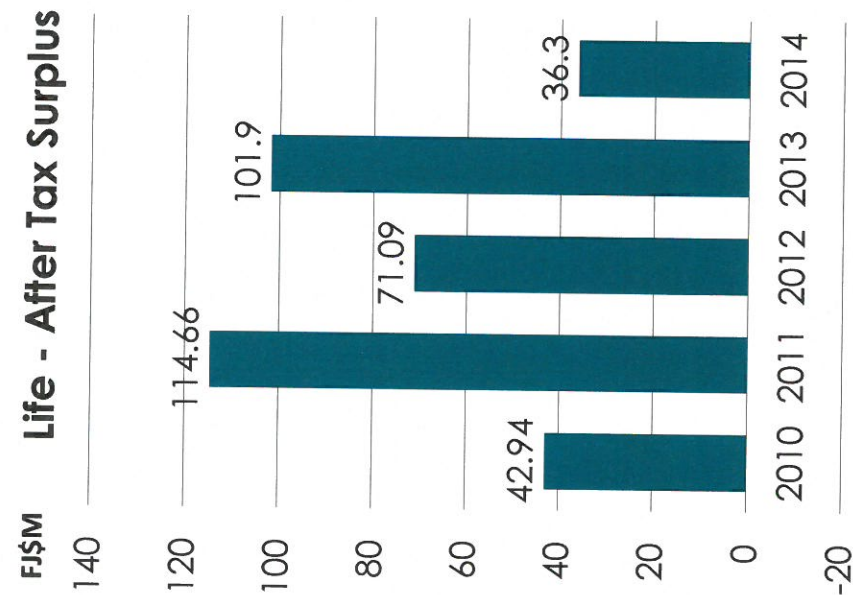
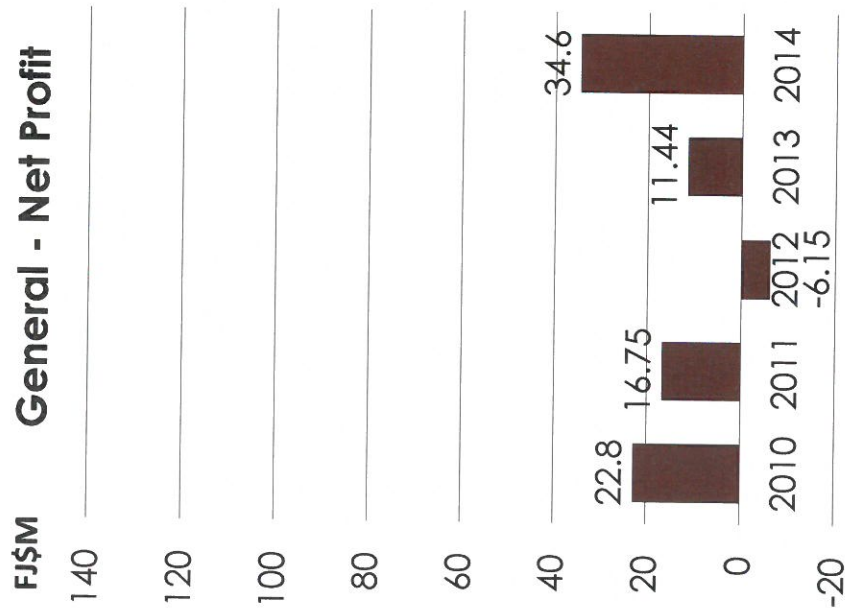
# KEY SOUNDNESS INDICATORS – Claims & Policy

## Payments

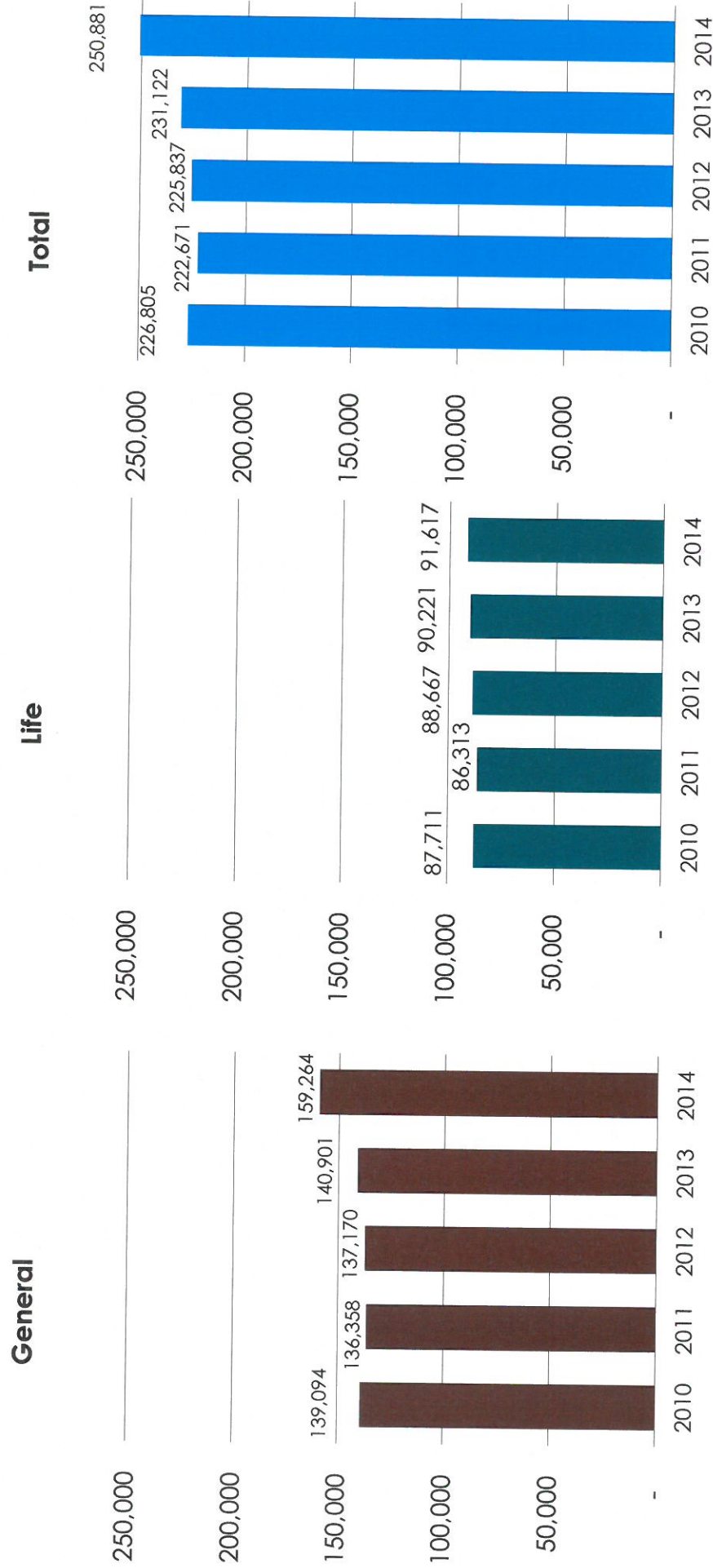




# KEY SOUNDNESS INDICATORS — Net Profit after Tax



# KEY SOUNDNESS INDICATORS – Policy Numbers





# INDUSTRY HIGHLIGHTS – 2013 | 2014



## **Insurance industry recorded significant growth**

- ❖ Life insurance industry assets surpassed billion dollar mark;
- ❖ Significant turnaround of the general insurance sector;
- ❖ Notable absence of catastrophic events; and
- ❖ Both sectors remained well-capitalised.
- ❖ Positive results in earnings and profitability



## **Industry growth reflection of period of economic growth**

- ❖ Insurance is a “barometer” of economic activity, if the economy grows, the insurance industry also grows, to some extent in the same proportion.



## **Industry remained safe and sound**

- ❖ Capital and earnings levels satisfactory;
- ❖ Risk management by individual companies continued to be enhanced.



# REGULATION AND SUPERVISION



**Mandate of maintaining financial stability through the protection of policyholders.**



**Regulatory powers through the Insurance Act 1998**



**Regulation**

- ❖ **Administration and review of Insurance Act requirements;**
- ❖ **Prudential supervision policy development and review** (2013-2014 | Review of Solvency Requirements; Supervision of Insurance Agents);
- ❖ **Licensing.**



**Supervision**

- ❖ Ensuring compliance with statutory requirements;
- ❖ Analysis of prudential statistics and off-site reporting;
- ❖ Onsite reviews;
- ❖ Prudential consultations/audit trilateral meetings/actuarial meetings;
- ❖ Ongoing industry surveillance.

# INDUSTRY OUTLOOK – 2015 | 2016



## **2015 still a good year for the industry however:**

- ❖ a period of stiff competition;
- ❖ increased risk-taking by some individual companies;
- ❖ all financial soundness indicators remained satisfactory; and
- ❖ reinsurance and solvency surplus adequate to mitigate major losses.



## **2016 started with major catastrophe event**

- ❖ insured losses from TC Winston continue to be assessed;
- ❖ estimated insured losses as at 10 August 2016 - \$232.7m;
- ❖ 2016 flood claims reported at \$0.8m;
- ❖ reinsurance and solvency surplus accumulated over the last 3 years assessed as buffers to adequately meet all claims.

THANK YOU

